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Code A

The Major Crime Investigation Team Western Divisional Headquarters 12-18 Hulse Road Southampton. Hampshire SO15 2JX

12th February 2003.

Dear Code A

REPORT ON STANDARD OF NURSING AND CARE IN A COMMUNITY HOSPITAL

Thank you for contacting me earlier today. I confirm that the case that we discussed is within my expertise.

I enclose a copy of a professional profile and my experience as an expert witness for your information. I can also confirm that I could make myself available for the week end of 8th March 2003, although I would be delighted to find that you had the dates wrong for the reasons that I explained.

If you require a reference, DCI Aled Davies of Dyfed Powys Police **Code A** has said that he would be pleased to provide one, I can give others if you wish.

I hope that this is satisfactory and look forward to working with you and your team on this interesting and challenging case. Yours sincerely



Irene Waters RGN, RHV, LL.M., Master of Nursing, M.Sc. Public Health. p.1



01635 552653

PROFESSIONAL PROFILE:- IRENE MARGARET WATERS

Code A

QUALIFICATIONS: LL.M., MSc., MN, RHV, RGN. LL.M (Legal Aspects of Medical Practice) Cardiff Law School. 1999-2000 MSc Public Health, London School of Hygiene and Tropical Medicine 1995-6 MN Master of Nursing Degree, University of Wales, College of Medicine 1984-6. RHV Diploma in Health Visiting, University of Surrey. RGN St. Thomas' Hospital, London SE1.

CAREER

A senior health services professional at Director level, now practising as a health services consultant. Clinical, general management and commissioning experience gained with health services in England and Wales over 20 years. Proven, experienced and successful expert witness for health care issues in the public and private sector.

Specialist field is nursing and nursing care and formerly Director of Nursing of the Bart's NHS Group with professional responsibility for 1408 nurses working in the hospital and community. This included working both as nurse and manager assessing and providing nursing and care services for people outside the acute hospital setting. Regular contact and work with community hospitals and nursing homes with the Inspection service and with individual premises and providing training for nurses. Currently employed as a professional adviser, health consultant, non -executive director of Newbury Primary Care Trust, which has a Community Hospital and member of the Steering Committee commissioning a new Community Hospital to be completed in 2004. Accredited Assessor for GP Out Of Hours services, Panel member for due regard on the Nursing and Midwifery Council's Professional Conduct Committee. Former non executive director of Berkshire Health Authority.

Extensive knowledge of strategic planning, developing, describing and evaluating health care services and predicting manpower and educational requirements.

Commercial and marketing experience in private health care and in the hotel industry. Excellent track record in managing, leading and facilitating change in a multidisciplinary, multi agency and multiprofessional environment.

I have undertaken relevant training the Expert Witness Institute, the Academy of Expert Witnesses and Bond Solon, and am on the rolls of / member of:-

- Law Society Directory of Expert Witnesses 2001. ≽
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AREAS OF EXPERTISE WITHIN BOTH THE PRIVATE AND PUBLIC SECTOR

- 1. General Nursing, Community Nursing, Health Visiting.
- 2. Nursing Career profiles.

3. Appropriateness of nursing:-

care

intervention and outcomes manpower and skill levels

education and training needs

- 4. Interfaces with:- hospital, community, professional groups (eg. social services)
- 5. Community Care. Nursing homes.
- 6. Management, risk assessment and health and safety issues. 7
- Child care and development. Children with disabilities. Child Protection
- 8. Quantum Assessment. Past, present and future care needs and costs.



Irene Waters



Irene M Waters. LL.M., M.Sc. Public Health, Master of Nursing, R.H.V, R.G.N.

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Code A



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