

Tel. Code A	<div style="border: 1px dashed black; padding: 10px; display: inline-block;"> <h1 style="margin: 0;">Code A</h1> </div> <p style="margin-top: 10px;">3 August 2002</p>
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Mr I Piper
 Chief Executive
 Fareham & Gosport Primary Care Trust
 Unit 180, Fareham Reach
 166 Fareham Road
 Gosport
 PO13 0FH

Dear Mr Piper,

Thank you for your letter dated 18 July concerning the CHI report.

You have asked for my views on various issues covered by the report which, alas, are unlikely to carry much relevance as my concerns regarding the presence of intent to dispose of the patients concerned have never really been addressed at all. I am sure you will appreciate that if the Trust is unable to get its act together after all that has been said and done then the Trust itself needs to be scrutinised. I have little doubt that the Gosport War Memorial Hospital is one of the safest and best supervised hospitals in the country at the moment which, it seems to me, the report is seeking to convey.

The intones of your second question are: Can we trust the Trust to remain competent in the future? The answer is I doubt it. As soon as the pressure is off and guards begin to drop it is more than likely that old complacencies will creep in, and in a few years things could be back where they started.

The report paints a glowing picture of what has been achieved as a result of the deaths in the late 1990s as one would expect it should, but glibly sidesteps the root issues as if hiding behind the fact the police have found nothing amiss after their investigation which has been less than competent to say the least.

I read in the local newspaper only last night that the report into the alleged inadequacy of police investigation is being passed to the Chief Constable for decision yet, even now, after all my representations, I for one have still not been interviewed. It seems to me the case is cut and dried whatever the facts, and the Trust will rest cosily behind this.

Unfortunately, the matter will never rest there in the minds of the families concerned, and I have little option to point the finger directly at your office for allowing this to happen in the first place.

I am sorry I cannot be more optimistic or supportive, but I have tried to be honest.

Yours sincerely,

Code A

C R S Farthing

Fareham and Gosport 
Primary Care Trust

Ref IP/jkf/L 18 7

Unit 180, Fareham Reach
166 Fareham Road
Gosport
PO13 OFH

Lt Cmdr R S Farthing

Tel: 01329 233447
Fax: 01329 234984

Code A

18 July 2002

Dear Lt Cmdr Farthing

Gosport War Memorial Hospital - CHI Report

At the media briefing on July 3rd I promised that I would write to you once you had time to read and reflect on the report. There are three main issues I would really value your views on:

1. are there any specific questions or queries you have about the content of the report itself?
2. how to ensure that you are as involved in the action planning process as much as you want to be and,
3. are there any specific issues in the report you would like given attention in the action plan.

I would be happy to meet with you, talk with you on the telephone or you could write to me with your views.

The PCT now has responsibility for developing an action plan associated with the 22 recommendations in the report and I aim to have an action plan by the end of August 2002, which will be monitored in public at our public board meeting.

I have asked the Primary Care Trust's Director of Public Health to take the lead in reviewing the action plan to ensure it is delivered, but ultimate responsibility for delivering the action plan will rest with the Chief Executives of Fareham and Gosport and East Hants PCTs.

I look forward to hearing from you.

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Chief Executive

Cc Lucy Docherty

Fareham and Gosport 
Primary Care Trust

Unit 180, Fareham Reach
166 Fareham Road
Gosport
PO13 OFH

Tel: 01329 233447
Fax: 01329 234984

Lt Cdr R S Farthing

Code A

Our Ref: LD/ld

4th July 02

Dear

Lt Cdr Farthing,

Re: CHI Report into the Gosport War Memorial Hospital

A number of people who attended the press conference this morning have told me that they did not receive a copy of our press pack.

I am therefore taking the liberty of sending you a copy of the pack which contains all the statements that Ian Piper and I made today.

I hope you will feel from reading these statements that we do genuinely acknowledge your concerns over the treatment your stepfather received and that you were right to complain.

At the press conference, many of you expressed to me the thought that we did not emphasise enough the fact that there were very genuine issues of concern over care at the hospital in 1998. I hope that you feel that these press releases and statements do fully reflect the fact that we acknowledge this to be the case and that we are deeply sorry for the impact that this has had upon the families concerned.

I know that Ian will be writing to you in the next fortnight to ask if you have any further queries or concerns about the content of the report itself and to discuss whether you would wish to be involved in the action plan process.

We hope you will feel able to work with us to whatever extent you wish, on taking the CHI recommendations forward.

Yours Sincerely,

Code A

3 July 2002

NEWS CONFERENCE

The members of the panel are:

- Lucy Docherty, Chair of Fareham & Gosport Primary Care Trust (PCT)
(who will chair the panel)
- Ian Piper, Chief Executive of Fareham & Gosport PCT, and
- Dr Ian Reid, Medical Director, Fareham & Gosport PCT.

BRIEF FOR NEWS CONFERENCE. JULY 3RD 2002

Good morning Ladies and Gentlemen.

Welcome to Gosport and to the Salvation Army Hall. Thank you very much for coming to this news conference today.

My name is Lucy Docherty and I am the Chairman of Fareham & Gosport PCT. We are here to discuss the findings of the CHI investigation into services at Gosport War Memorial Hospital. However, before I go any further, let me just make a number of domestic announcements:

Fire exits,
Loos,
Refreshments.

Introductions: Mr Ian Piper, Chief Executive of the Trust, Dr Ian Reid, Medical Director, who are sitting with me.

At the end of 2001, following concerns raised by members of the public in respect of the care of some patients at Gosport War Memorial Hospital, the Commission for Health Improvement (CHI) was invited by the then Isle of Wight, Portsmouth and South East Hants Health Authority to conduct a thorough, independent, investigation at the hospital. CHI was asked to look at the issues underlying the complaints, and previous investigations, with the aim of reviewing current practice to ensure that the hospital is providing safe, good quality care for patients today. The report has been published this morning. The purpose of this media briefing is to discuss the report and its conclusions with the press.

We have arranged facilities for any relatives who are here today and wish to speak direct to the media or ourselves after the media briefing is over. There will also be the opportunity for individual interviews. Please let Sue Galley or Rob Dalton know after the questions who you would like to interview but can I stress that this next half hour is for questions from the media.

I will now hand over to Ian Piper who will summarise the content of the report and outline the recommendations and next steps.

There will then be an opportunity for the press to ask questions of the panel.

The press conference will end in 30 mins time at 11.30 am.

Fareham and Gosport

Primary Care Trust

**STATEMENT FROM IAN PIPER, CHIEF EXECUTIVE,
FAREHAM AND GOSPORT PRIMARY CARE TRUST
3 JULY 2002**

Please check against delivery

There are a number of points that I would like to raise with you on behalf of Fareham and Gosport Primary Care Trust:

1. We welcome this report. It represents in my view one of the most thorough examinations of any community hospital in the country.
2. During their investigation, the Commission for Health Improvement team spoke to almost 100 staff, 36 patients' relatives and friends, held interviews with 15 NHS organisations, and undertook a five day visit to Gosport War Memorial Hospital.
3. This contributes to my view that this report is fair, rigorous and independent.
4. We acknowledge that the last four years have been very difficult and distressing particularly for the families and also the staff at Gosport War Memorial Hospital.
5. I am aware that the families raised their concerns so that services would improve and I hope that the publication of the CHI report provides reassurance that this has happened.
6. The CHI report highlights some serious concerns about prescribing practices and management systems in 1998.
7. The report acknowledges the significant improvements that have been made since 1998. The Trust has:
 - increased nursing and medical staffing,
 - strengthened accountability and supervision arrangements,

- developed a range of training initiatives and
 - developed policies, in particular for prescribing and pain management.
8. The report also identifies further recommendations to improve services. In some areas work has already started.
 9. As a new organisation we accept the recommendations in full and will be working with East Hampshire PCT to implement the changes required. We received the report only yesterday, and aim to develop an action plan by the end of August this year.
 10. One of the first steps we will be taking is to ensure that the relatives are as involved as they wish to be in the plans we draw up to implement the recommendations.
 11. It is important for the people of Gosport to have confidence in the services provided at Gosport War Memorial Hospital and we believe that the CHI report gives them this reassurance.

(Ends)

Fareham and Gosport 
Primary Care Trust

**STATEMENT FROM: MRS LUCY DOCHERTY
CHAIRMAN OF FAREHAM & GOSPORT
PRIMARY CARE TRUST**

3 JULY 2002

Please check against delivery

The PCT welcomes this report and the opportunity it gives us to demonstrate that we are aware of the lessons we need to learn and the actions we need to put in place. We are, however, absolutely confident that the dedicated staff who work at the hospital are providing the highest quality care to their patients. This has been a long and painful process for both staff, families and, indeed, the general public of Gosport. However, I firmly believe that this independent report gives us grounds for optimism. People can be reassured that we have a good hospital here in Gosport and indeed one that is significantly better as a result of this process.

(Ends)

News Release

3 July 2002

CHI report into Gosport War Memorial Hospital published

The standards of care now available at Gosport War Memorial Hospital have been given a clean bill of health by the Commission for Health Improvement (CHI) following a major review of services by the Government's NHS watchdog.

However, the investigation team made a number of serious criticisms about prescribing practices and management arrangements at the hospital during the late 1990s. The report acknowledged the significant improvements which have been made since then and makes a number of additional recommendations to further improve services.

The investigation followed a number of complaints by the families of patients about standards of care provided for frail elderly people dating back to 1998. The complaints were also investigated by the Police, who decided in February this year not to proceed further with their enquiries.

CHI concluded that, at the time of the deaths, a number of factors prevented the Trust from ensuring good standards of care. They found that prescribing policies were insufficient to govern the use of powerful pain relieving drugs, that a lack of data meant that high levels of prescribing could not be challenged, supervision systems were inadequate and that assessment procedures were not sufficiently thorough.

It stressed that the hospital now had adequate policies and guidelines in place governing drug prescribing and the supervision of clinical staff. It also said it had no significant concerns about the standards of nursing care provided at the hospital now.

Ian Piper, Chief Executive of Fareham and Gosport Primary Care Trust, welcomed the report saying that it represented one of the most thorough examinations of any community hospital in the country and that services were now of a standard that should reassure the people of Gosport.

"As a new organisation, we welcome and accept fully the findings of the report and are pleased that CHI recognised the improvements which have been made in services since the complaints it investigated were made," Ian Piper said.

more overleaf.....

“CHI has made a number of recommendations to further improve services and these will be implemented in full. Indeed, we have already anticipated many of them and started work to introduce changes.”

Ian Piper stressed that the complaints and the subsequent CHI investigation had, at all stages, been taken very seriously by the former Portsmouth HealthCare NHS Trust, and said that Fareham and Gosport Primary Care Trust would ensure that lessons learned will not be lost.

“The last few years must have been a period of great anxiety for the families and staff concerned and we remain committed to working with them to further strengthen and improve the services provided at Gosport War Memorial Hospital.

“It is important for the people of Gosport to have confidence in the services provided at the War Memorial Hospital and we believe that the CHI report gives them this reassurance.”

ends

Note to editors:

- The Commission for Health Improvement is an independent national body covering England and Wales, which supports and oversees the quality of clinical governance in NHS services.
- CHI launched its investigation in October last year, examining the management, provision and the quality of some aspects of health care at Gosport War Memorial Hospital.
- The decision to investigate came from concerns expressed about the use of some medicines, particularly analgesia and levels of sedation, and the culture in which care was provided at the hospital. It also considered responsibility for clinical care and transfer arrangements for patients.
- It did not reinvestigate individual complaints or the actions of specific members of staff.
- Fareham and Gosport and East Hampshire Primary Care Trusts took over responsibility for services for elderly frail people provided at Gosport War Memorial Hospital on April 1st this year. These were previously provided by the former Portsmouth HealthCare NHS Trust.
- A full copy of the report is available from the website of the Commission of Health Improvement <www.chi.nhs.uk>.
- Gosport War Memorial Hospital is a 108-bed purpose built community hospital serving around 90,000 people locally. It provides a full of range of outpatient services and clinics. It is predominantly concerned with services for older people.

For further information: Sue Galley (tel: Code A) or David Barker (tel: Code A)
Code A.

Fareham and Gosport 
Primary Care Trust

Unit 180, Fareham Reach
166 Fareham Road
Gosport
PO13 OFH

Tel: 01329 233447
Fax: 01329 234984

Lt Cdr R S Farthing

Code A

Our Ref: IP/ld

9th August 02

Dear Lt Cdr Farthing

As part of the work the Primary Care Trust is undertaking to inform and improve communication with patients and relatives at Gosport War Memorial Hospital, we have been in contact with the Community Health Council.

They have on our behalf, although independent of us, designed a questionnaire which will need to obtain information from patients and their relatives about the quality and type of information they receive. The questionnaire is being piloted during the week of 12th August, by the Community Health Council.

I am enclosing a copy of the questionnaire and would ask you to make any comments you might have direct to the CHC in the reply paid envelope. Your comments, along with the results of the pilot will inform the development of a bigger survey to be conducted at Gosport in the autumn.

Yours sincerely

Code A

**Chief Executive
Fareham & Gosport Primary Care Trust**