**#TEXTVickyBanks** Consultant #CODED2 Psychiatry of Old Age. In post 10 years. Did GP training and then moved into psychology. #ENDCODE #CODENC Been in hospital since opened but also knew it as a GP Hospital. Trained in London & Bristol and worked in New Zealand. #ENDCODE #CODED2 Sees move to Gosport Hospital as exciting move. Gosport nice place to work. Has good relationships with GP colleagues. **#ENDCODE** #CODEC4 Sees move to Gosport Hospital as exciting move. Gosport nice place to work. Has good relationships with GP colleagues. **#ENDCODE** #CODEC4 Part of wide network of psychology of old age (8 months). #ENDCODE #CODED2 Is Associate Head for EMI for Gosport and Fareham. #ENDCODE **#CODENC** Been independent of Portsmouth and Southampton. #ENDCODE #CODED1 Four consultant / 2 part time, 2 full and 5 non consultant grades. **#ENDCODE** #CODED2 Dr ? has responsibility for clinical governance. 1 lead for hospital - Gosport. 1 for St C's. Clinical Assistant with GP background also covers drugs and alcohol. **#ENDCODE** #CODED2 Has good relationship with Dr Lord. See patients jointly. **#ENDCODE** #CODED7 Stressed team approach to patient care. Gave examples for working together - informal and formal links. #ENDCODE #CODENC One Dr (Consultant) newly appointed 0 gave regular sessions for joint ward rounds. #ENDCODE #CODENC Strengthened formal links and reviews of patients. #ENDCODE #CODEE1 Developed screening mechanisms for patients being admitted from two degree care to avoid inappropriate admissions. Keeps in touch with known patients in two degree care by telephone, by CPN etc. **#ENDCODE** #CODEG1 Developed screening mechanisms for patients being admitted from two degree care to

avoid inappropriate admissions. Keeps in touch with known patients in two degree care by telephone, by CPN etc. **#ENDCODE** #CODEC4 Have waiting list at present because of rest home and nursing home closures. Have beds 'blocked' by patients and pressure on EMI beds to admit. #ENDCODE #CODEE1 Have developed protocols. Stressed team approach. Assessment tool has been developed recently to aid transfer of patients from two degree section. Helps screen patients. #ENDCODE #CODED2 As associate head has appreciated input of local management and their understanding of clinical pressures. **#ENDCODE** #CODED10 Always try for local resolution of problems. Have had problems with medical vacancies and mostly resolved now. **#ENDCODE** #CODEH4 Looked at resuscitation as indicator of pressures. #ENDCODE #CODEE3 IE enough time to do things properly. **#ENDCODE** #CODED10 Gosport feels a little like outpost. Executive team is supportive but feels geographically remote. **#ENDCODE** #CODEC2 Have some benchmarks eg <???> and referral rates. Less on outcomes. #ENDCODE #CODEC2 Have developed multi disciplinary team assessments, audit results and GP satisfaction with system. Have used results to change and improve practice. #ENDCODE #CODEF1 Developed new prescribing charts to improve prescribing. #ENDCODE #CODED11 Is involved in divisional reviews - have had major reorganisation - generated by PCT development. **#ENDCODE** #CODEA3 Was part of process of developing change plan. Describes it as being messy. #ENDCODE #CODED1 Feels a little anxious about future - whether PCT will understand complexity of service. **#ENDCODE** #CODEK1 Efforts are being made to ensure clinical governance framework is taken forward in new organisation.

**#ENDCODE** #CODEK3 Efforts are being made to ensure clinical governance framework is taken forward in new organisation. **#ENDCODE #CODENC** Many groups - LITs etc are feeding into clinical governance. #ENDCODE #CODED1 Was able to use divisional reviews to raise risks associated with need for staff grade doctor. Got good support. Often front-line problems are raised in these meetings for resolution. **#ENDCODE** #CODED2 Still feels guite new within management structure of trusts. #ENDCODE #CODEA3 Changing shape for PCT development has meant some key figures are now now around. #ENDCODE #CODED7 Lead her to feel uncertain about who to get support from. #ENDCODE #CODEA1 Can always talk to Max Millett or Ian (MD) easily. **#ENDCODE** #CODEJ1 Has done this - can phone Max and would know he would help. #ENDCODE #CODEJ1 Gave example of patient in EMI where relatives did not want patient to be discharged. Phoned Max who came right away and issue was resolved. **#ENDCODE** #CODEJ1 Gave additional example of Max helping to resolve complaint. #ENDCODE **#CODENC** Has had to make a lot of workload changes to accommodate management function. **#ENDCODE** #CODED7 Good team ethos which keeps things working. **#ENDCODE** #CODED8 Has had close links with three words. Sultan - very positive, always open to suggestion. #ENDCODE #CODED8 Daedalus = has had more input in last two years. Pleasure working with them. As above. #CODED8 Dryad - least confident in, in terms of managing patients, may be more inflexible. Comes mainly from nurses (the inflexibility). **#ENDCODE** #CODED8 Did not feel they were so open to suggestions. #ENDCODE

#CODEG2 Spent a lot of time talking to relatives - to mediate and explain what was happening to patients. **#ENDCODE** #CODEJ2 Often knew patients well and so was able to explain treatments and ways forward. #ENDCODE #CODED1 Cannot remember whether it was 98 / 99 but there was period of intense work associated with changing role of ward. #ENDCODE #CODEA3 Redcliffe House was EMI moved to GWH. #ENDCODE #CODEB3 98 - ward changed from continuing care to rehab. Ward staff confused re role. Also for GPs there was some difficulties about treating different group of patients. #ENDCODE #CODEB3 Nurses found change from continuing care -> rehab patients quite difficult. Does not think nurses were involved in decision in change of ward. #ENDCODE #CODEB1 Felt there has been improvement over last two years in terms of how decisions over patient care are handled especially change form rehab -> palliative care. #ENDCODE #CODEB3 Felt there has been improvement over last two years in terms of how decisions over patient care are handled especially change form rehab -> palliative care. #ENDCODE #CODEG2 Gave example of patients relatives involved over decisions re internal feeding. #ENDCODE #CODED8 Good support between wards ie in helping to manage difficult patients (patients with challenging behaviour). #ENDCODE #CODEC4 If patient cannot be handled on ward will admit to EMI ward for a few days to manage behaviour. EMI Nurses will interact more. #ENDCODE #CODEC7 This has been a significant change since 98 - involvement of patients / relatives in decisions re patient care. #ENDCODE #CODEG1 If change in patients condition altered from rehab to continuing care, Dr Banks and CPNs would be involved in decision making. #ENDCODE #CODEG2 If change in patients condition altered from rehab to continuing care, Dr Banks and CPNs would be involved in decision making.

#ENDCODE

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